

Main conference *panels*

The main conference panels of TICPA 2026 and the papers presented in each of them. The panels run in parallel in the FSPAC 1 building, alongside the special panels, the keynote speeches and the Hungarian panel listed in the short schedule.

01–03 October 2026 Cluj-Napoca, Romania Babeş-Bolyai University · FSPAC

PANELS

1 OCTOBER 2026

PA Education (1)	16.00-18.15 · Room III/4	2
Digitalization and AI	16.00-18.15 · Room IV/3	2
PA topics (1)	16.00-18.15 · Room IV/5	3

2 OCTOBER 2026

PA Education (2)	9.00-11.00 · Room III/4	4
PA and Democracy	9.00-11.00 · Room IV/3	4
PA reform	11.30-13.00 · Room IV/3	5
Tourism, creative industries and industrial heritage	11.30-13.00 · Room III/4	5
Evidence-based administration	11.30-13.00 · Room IV/5	6
PA topics (2)	11.30-13.00 · Room III/2	6
Public economics and finance	14.00-16.00 · Room IV/3	7
PA Topics (3)	14.00-16.00 · Room III/4	7
Legal aspects	14.00-16.00 · Room IV/5	8
PA Topics (4)	14.00-16.00 · Room III/2	9
PA Topics (5)	15.30-17.00 · Room III/2	9

🚩 **This is the extended programme.** The opening, the keynote speeches, the five special panels and the social programme are listed in the short schedule, available on the conference website.

1 October 2026

Thursday · main conference panels

16.00
18.15

MAIN CONFERENCE PANEL

PA Education (1)

Room III/4

Moderators: Prof. Gabriel Badescu, John Diamond

FSPAC 1 - Traian Moşoiu 71

PAPERS (8)

Robert Gordon

University of Georgia, Athens

*University-Community Partnerships Supporting Informed Decision-Making: A Public Service Model for Strengthening Democratic Governance***Phan Hoang Long**

University of Danang

*Universities as Strategic Partners in Evidence-Informed Policy Making: Towards a New Model of University-Government Collaboration in Vietnam***Dorin Spoaller**

Babeş-Bolyai University

*From SEO to GEO: How Romanian Universities Can Become Visible in the Era of AI-Generated Answers***Sorin Burlacu**

Bucharest University of Economic Studies

*Competency-Aligned Decision Simulations for Digital Government Education: Evidence from a Pilot Study and Post-Pilot Instrument Audit***Veronica Junjan**

Twente University

*Living Labs as innovative approach for connecting research and practice***Diana Iancu, Cătălin Vrabie, Mihai Ungureanu**

National School of Political and Administrative Studies, Bucharest

*Beyond Expertise: Universities as Democratic Anchors of Public Administration Reform***Purec Vasile Sorin**

Constantin Brancusi University

*Labor Discipline as a Governance Instrument: The Chilling Effect of Internal Regulations on Academic Freedom in Romanian Public Universities***Alina Slapac, Marius Boboc**

University of Missouri–St. Louis

*From Virtual Exchange to Public Value: International Communities of Practice for Evidence-Informed Public Administration*16.00
18.15

MAIN CONFERENCE PANEL

Digitalization and AI

Room IV/3

Moderators: Prof David Ferraz, Prof Raluca Antonie

FSPAC 1 - Traian Moşoiu 71

PAPERS (9)

Nicolae Urs, Ioana Nisioi, Alexandru Roja

Babeş-Bolyai University

*Build it and they will come? Digital service uptake in Romanian cities***Ivona Babarelu**

University of Bucharest

*Digital Strategies of Romanian City Halls: An analysis of 22 local strategies***Arianna Romina Lucut**

Babeş-Bolyai University

*From the Digital Iron Cage to Conflict Mapping in an Algorithmic Administration***Matej Babšek**

University of Ljubljana

Management Support for Artificial Intelligence Skills Development as a Driver of AI-Enabled Performance in the Public Sector: Evidence from Slovenia

- Poome Petkanjanapong**
National Institute of Development Administration (NIDA), Thailand
Digital Government, Digital Inequality, and Social Exclusion among Older Persons: A Study of Local Administrative Organizations in Thailand
- Corina Turşie, Andreea Verteş**
West University of Timișoara
Digital public services and digital exclusion. Case-study: Ghiseul.ro national digital platform in Romania
- Aurel-Mihail Băloi, Daniel Peptenatu**
University of Bucharest
The Spatial Dimension of the Digitization of Public Administration in Romania (2007-2024)
- Claudia-Elena Marinică**
National School of Political and Administrative Studies, Bucharest
Assessing Institutional Mechanisms for E-Participation in Romanian Local Government
- Andrei Ducman, Aurel Mihail Băloi, Andrei Rafael Gruia, Fabian Manuel Gruia, Daniel Peptenatu**
University of Bucharest
The Spatial Dimension of Education System Digitalization: A Case Study of The Bucharest-Ilfov Development Region, Romania

16.00
18.15

MAIN CONFERENCE PANEL

PA topics (1)

Moderators: Prof. Polya Katsamunska, prof. Tudor Ticlau

Room IV/5
FSPAC 1 - Traian Moşoiu 71

PAPERS (9)

Zintsem A Nkeng Jules Arthur
Babeş-Bolyai University
Public Service Delivery and Trust in Institutions during the Anglophone Crisis in Cameroon: Governance Challenges in a Fragile Context

Tetiana Andriichuk
Department of Information and Communication, Secretariat of the Cabinet of Ministers of Ukraine
The Open Government Partnership Initiative in Ukraine as a Platform for Cross-Sectoral Collaboration

Valerii Tertchka
National University of Ostroh Academy, Ukraine
Why Collaborative Governance Is the Best Model for Building Ukraine's Postwar Ecosystem

Zorzoană Ionela Alina
National School of Political and Administrative Studies, Bucharest
Energy Security and Democratic Resilience: The Changing Role of Public Administration

Horia Mihai Raboca, Felix Mora
Babeş-Bolyai University / Bistrița-Năsăud County Police Inspectorate
Analysis of the level of satisfaction of citizens regarding the activity of the Bistrița-Năsăud County Police Inspectorate

Tapan Sharma
Weaver's Service Centre
From Service Delivery to Public Value: Reimagining Specialized Public Institutions as Innovation Ecosystems – Evidence from India's Handloom and Artisan Sector

Farkas András
Corvinus University of Budapest
From Perceived Agency to Community Action / Benchmarking the Enabling Role of Urban Youth

Andrei Barbu Irina, Brişcariu Roxana Maria, Burduf Mădălina, Muntean Iustina
Bucharest University of Economic Studies
A methodological approach to measuring organizational stress caused by administrative reforms

Carausan Mihaela-Victorita
National School of Political and Administrative Studies
Learning to Adapt: Behavioral Dynamics in Complex Governance Environments

2 October 2026

Friday · main conference panels

9.00
11.00

MAIN CONFERENCE PANEL

PA Education (2)

Room III/4

Moderators: Prof. Leslie Pal, Prof. Gyorgy Hajnal

FSPAC 1 - Traian Moşoiu 71

PAPERS (8)

Pîrvu Cătălin

Bucharest University of Economic Studies

*From Emotional Intelligence to Public Value: Rethinking Leadership and Teaching in Public Administration***Giorgiana Gasca**

Babeş-Bolyai University

*A Best Practice Guide on Increasing Women's Inclusion in Romanian Academia***Burlacu Sorin**

Bucharest University of Economic Studies

*Simulation-Based Training for Digital Governance: Evidence and Emerging Scenarios from Public Administration Education***Nicoleta Mihoc**

University of Bucharest

*Beyond Mandatory National Accreditation: The Adoption Of Voluntary International Accreditation by Public Administration Programs in the European Union (Eu-27)***Teodora Biţoiu, Mădălina Cocoşatu**

National School of Political and Administrative Studies

*Artificial Intelligence and the Adaptive Economy of Higher Education: Assessing University Competitiveness through PDP***Raluca Antonie**

Babeş-Bolyai University

*Who Judges AI in Public Administration***Oana Stănculeţ, Aurel Mihail Băloi, Andrei Rafael Gruia, Teodor Sebastian Cosma, Daniel Peptenatu**

University of Bucharest

*Territorial Disparities in Educational Digitalization: Public Procurement and Administrative Capacity in South-West Oltenia (2007-2024)***Ubonwan Bunkaew**

Prince of Songkla University, Suratthani Campus

*Coercive Institutional Pressures and University Personnel Well-being: The Buffering Role of Sport Engagement in Higher Education Transformation – A Mixed-Methods Study*9.00
11.00

MAIN CONFERENCE PANEL

PA and Democracy

Room IV/3

Moderators: Prof. Cosmin Marian, Prof. Edoardo Ongaro

FSPAC 1 - Traian Moşoiu 71

PAPERS (8)

Lesya Ilchenko-Syuyva, Gennadii Riabtsev, Oleksandr Kiliievych

Andriy Meleshevykh Kyiv-Mohyla School of Governance, National University of Kyiv-Mohyla Academy

*Co-Creation and Public Value for Strengthening Evidence-Based Policymaking in Times Of Uncertainty: The Case of Ukraine***Bianka Valerieva Tosheva-Pesheva**

University of National and World Economy

*Managing the Inherent Chaos of International Relations: The European Union Between Chaos and Order through Twelve Simple Rules***Saioc Catalina**

University of Bucharest

*Coordination Before Institutionalization? Romania's Early Response to the Ukrainian Refugee Crisis (2022)***Dmitriy Sokol**

Matej Bel University

Authoritarian Governance and Public Service Delivery: Divergent Outcomes in Belarus and China

11.00
11.30**Zakarya Farahmand**

Punjabi University Patiala

*Public Administration after 2021: Evaluating UNDP's Institutional Response in Afghanistan***Andrei Miroiu**

National School of Political and Administrative Studies

*Democracy 3.0: Democratic Processes and Public Administration in a Highly Robotized Near Future***Gennadii Riabtsev**

Andriy Meleshevykh Kyiv-Mohyla School of Governance, National University of Kyiv-Mohyla Academy

*Lessons from the Coldest Front: Transformation of Public Policy for Ensuring Ukraine's Energy Security under Wartime Crises***Robert Castrucci, Antonio Mauro, Raffaele Nicolussi**

Fondazione Ugo Bordon - Italy

Mapping public value and democratic deficit in European public sector AI: the profile of an absence

Coffee break

In front of room 101, FSPAC 1
and FSPAC cafeteria, FSPAC 211.30
13.00**MAIN CONFERENCE PANEL****PA reform****Room IV/3**

Moderators: Prof. Geert Bouckaert, Prof. Marius Profiroi

FSPAC 1 - Traian Moşoiu 71

PAPERS (6)**Emil Turc**

Université d'Aix-Marseille, IMPGT

*A typology of administrative simplification in an exceptional context: Imposed and emergent practices of simplification in the context of the sanitary crisis***Liviu Radu**

Babeş-Bolyai University

*The challenges of territorial administrative reform. The case of Romania***Bianca Veronica Radu, Diana-Camelia Iancu, Iulian-Costin Matache, Ioana Andreea Dogeanu**

Babeş-Bolyai University / National School of Political and Administrative Studies, Bucharest

*Politicization at the Ministerial Level in Romania (2024–2026): Patterns of Turnover and Political Experience***Ana Raluca Alecu**

National School of Political and Administrative Studies, Bucharest

*Trust under Pressure: Crisis Governance and the Democratic Legitimacy of EU Institutions***András Bencsik**

Eötvös Loránd University

*Efforts Toward Centralization in Hungarian Public Administration—What's Next?***Alina Georgiana Profiroi, Laura Mina Raiu, Corina Cristiana Nastaca**

Bucharest University of Economic Studies

*Challenges of Current Administrative Reforms in Romania*11.30
13.00**MAIN CONFERENCE PANEL****Tourism, creative industries and industrial heritage****Room III/4**

Moderators: Prof. Bianca Radu, Prof. Octavian Moldovan

FSPAC 1 - Traian Moşoiu 71

PAPERS (6)**Dhiyathad Prateppornnarong, Srayoot Thadsri**

National Institute of Development Administration (NIDA), Thailand / Srayoot Thadsri

*The Proposition of a Policy Framework for a UNESCO City of Design through Findings from a Systematic Literature Review: The Case of Bangkok***Mihaela Martin, Diana Tanase, Claudia Pau**

Babeş-Bolyai University

*Industrial heritage and civic identities in Resita, Romania***Bogdan Berceanu**

National School of Political and Administrative Studies

Inter-Institutional Collaboration for Cultural Heritage Promotion in Romania: An Exploratory Study

Maria-Alexandra Pricop, Cristian-Constantin Drăghici

University of Bucharest

*Cultural Heritage Governance in the Context of Public Policies: Models, Trends, and Challenges***Andreea Karina Gruia, Andrei Rafael Gruia, Fabian Manuel Gruia, Răzvan Mihail Papuc, Daniel Peptenatu**

University of Bucharest

*The Role of the Creative Economy in Romania's Local Economy (2000-2024): A Multiscale Analysis Based on Turnover and Number of Employees***Marian-Andrei Vintilă, Cristian Constantin Drăghici**

University of Bucharest

*Public Policies Supporting Film-Induced Tourism in Romania: From National Audiovisual Incentives to Destination Promotion through Netflix's Wednesday*11.30
13.00**MAIN CONFERENCE PANEL****Evidence-based administration****Room IV/5**

Moderators: Prof. Sorana Constantinescu

FSPAC 1 - Traian Moşoiu 71

PAPERS (6)**Teodor Sebastian Cosma, Răzvan Mihail Papuc, Daniel Peptenatu**

University of Bucharest

*Governance of metropolitan rail mobility. Getting on the train as a public service performance indicator and a tool for substantiating the administrative decision in the Bucharest-Ilfov Development Region***Andreea-Mihaela Carţiş**

University of Bucharest

*Societal Resilience, "The Third Sector" and Technological Change: The Case of Preventive Health Care***Dorina Mirela Pîslaru**

University of Bucharest

*Not One Reason but Many: What a Latent Class Analysis of Smoking Persistence Suggests About Evidence-Based Public Administration***Izabela-Flavia Hejja**

University of Bucharest

*Behavioral Insights as Public Sector Innovation: Mapping Cognitive Biases and Interventions in Public Health (1994 - 2026)***Paul Horea Hossu**

Babeş-Bolyai University

*The Erosion of State Anticipatory Capacity in the Labor Market: Administrative Measures for Stabilization in Romania***Andreea Aron**

University of Bucharest

*Social Desirability Bias and the Measurement of Public / Employee Attitudes: A Monte Carlo Simulation Approach*11.30
13.00**MAIN CONFERENCE PANEL****PA topics (2)****Room III/2**

Moderators: prof Eckhard Schröter, prof Nicolae Urs

FSPAC 1 - Traian Moşoiu 71

PAPERS (6)**Sabinna Schnell**

Corvinus University of Budapest

*The Double-Edged Sword of Informality: Employee Performance Management in Theory and Practice in a Hybrid Administrative System***Octavian Moldovan, David Barnes**

Babeş-Bolyai University / Bryan College, Dayton, US

*PA education in perspective – what drives students toward this field?***Daniel Pop, Cosmin Marian**

Babeş-Bolyai University

The EU's structural policy creation problem. The case of RRF

13.00

14.00

Zai Paul-Vasile, Lupu Ionela Cristina
Babeş-Bolyai University / University of Bucharest
Administrative Simplification through the Use of Artificial Intelligence in Public Procurement Innovation

Manuel Fabian Gruia, Andrei Rafael Gruia, Teodor Sebastian Cosma, Daniel Peptenatu
University of Bucharest
Computational Reconstruction of Heritage Sites Using Generative Models and Archival Data

Sabie Oana Matilda
Bucharest University of Economic Studies
Institutional Innovation in Public Museums: How Leadership Styles Shape Digital Reform and Citizen Engagement

Lunch

FSPAC garden, behind FSPAC 3

Septimiu Albini 12

14.00

16.00

MAIN CONFERENCE PANEL

Public economics and finance

Room IV/3

Moderators: Prof. Bogdan Moldovan, Prof. Daniel Pop

FSPAC 1 - Traian Moşoiu 71

PAPERS (9)

Elena Cigu
Al. I Cuza University, Iasi
Tax Policy in Decentralized Local Governments: An Integrated Framework of Governance Quality, Administrative Capacity, and Digitalization

Ramona Mihai
Babeş-Bolyai University
Institutional Capacity and the Performance of Public Investment in Romania's Transport Infrastructure: A Project-Level Analysis

Ioan Bulz
Romanian Academy
Corruption and the Future of Democracy: Regional Perceptions of the Economic Costs to the State Budget

Alexandru Todea
Babeş-Bolyai University
Institutions, Investment, and Regional Development in the European Union

Boubetra Issam Sid Ahmed, Abdelmalik Mezhouda, Annie Bartoli, Carles Ramió
Mohamed El Bachir El Ibrahimi University of Bordj Bou Arréridj, Algeria / École Nationale Supérieure de Management (ENSM), Koléa, Algeria / University of Versailles Saint-Quentin-en-Yvelines (UVSQ), France / Pompeu Fabra University (UPF), Barcelona, Spain
Rebuilding Administrative Capacity for Democratic Resilience: Local Governance under Fiscal and Digital Pressure in Transitional Contexts

Anna Zsófia Nemes
Eötvös Loránd University
The Changing Role of Municipalities in the Field of Means-Tested Cash Benefits in Hungary

Daniel Constantin Diaconu, Andreea Karina Gruia, Alexandra Grecu, Cristian Constantin Drăghici, Daniel Peptenatu, George Zaimes
University of Bucharest
Employment Dynamics in the Agricultural Economy: Evidence from the Bucharest-Ilfov Development Region

Zsombor Ercsey
Károli Gáspár University of the Reformed Church
The Public Value Perspective in Tax Administration

Alexandra Grecu, Andrei Rafael Gruia, Fabian Manuel Gruia, Daniel Peptenatu
University of Bucharest
The Resilience of Administrative Systems with a Tourism Function, Assessed Using a Composite Index

14.00

16.00

MAIN CONFERENCE PANEL

PA Topics (3)

Room III/4

Moderators: Prof. Andrew Massey, Prof. Simona Creta

FSPAC 1 - Traian Moşoiu 71

PAPERS (8)

Liviu Andreescu

University of Bucharest

*Practicing priesthood without a license: religious corporatism and the legal and administrative undermining of religious competition***Thanaporn Tengratanaprasert**

National Institute of Development Administration (NIDA), Thailand

*Transforming Digital Government Services Through Human Resource Management: A Case Study of Thailand***Roxana Wang**

University of Bucharest

*Public Administration, Religious Pluralism, and Democratic Resilience: State-Religion Collaborative Governance in Orthodox-Majority EU Member States***Tang Mengling**

University of Debrecen

*China's Guiding Cases and Judicial Consistency: Institutional Design, Practical Limits, and Public Value***Laksup Apirakvanalee**

National Institute of Development Administration (NIDA), Thailand

*Depoliticizing State Power: Critical Discourse Studies of Thai Bureaucratic Development Strategies***Maria Karcz-Kaczmarek**

University Lodz

*Professional self-governance – a foundation of democracy or a platform for misconduct? Considerations in the context of the democratization of healthcare in Poland***Isaiah Nyambariga Ndege**

Corvinus University of Budapest

*Implementation Beyond Formal Compliance: Explaining Divergent Outcomes in Anti-Corruption Reforms in Sub-Saharan Africa***Ciprian Sandu, Anisoara Pavelea, Claudia Chiorean**

Babeş-Bolyai University

Unresolved Institutional Conflict and Student Alienation: A Qualitative Analysis of High School Governance through the Lens of Self-Determination Theory

14.00

16.00

MAIN CONFERENCE PANEL**Legal aspects****Room IV/5**

Moderators: Prof. Istvan Hoffman, Prof. Cristina Haruta

FSPAC 1 - Traian Moşoiu 71

PAPERS (8)**Bertold Baranyi**

Eötvös Loránd University

*A Review of the Principles Governing the Regulation of Grounds of Attorneys' Incompatibility***Cynthia Carmen Deaconescu**

Babeş-Bolyai University

*Anatomy of a Fall: Some Considerations on the Independence of the Romanian Judiciary in European Context***Dan Velicu**

University Nicolae Titulescu

*Institutional Consultation and Democratic Governance: The Changing Role of the Romanian Chambers of Commerce in Economic Lawmaking***Andrei Toca**

Babeş-Bolyai University

*Review Bodies and Fundamental Rights: The Judicial Character Question***Lupea Lucia**

Babeş-Bolyai University

*The Legal Nature of the Unilateral Termination of a Public Procurement Contract: An Analysis of Article 223 of Law No. 98/2016 considering Directive 2014/24/EU and the Theory of Absolute Nullity***Cătălin Raiu**

University of Bucharest

Collegiality as a Democratic Shield: Comparing European and American Governance Patterns in the Field of Human Rights

Erzsébet Csatlós

University of Szeged

*Data Without Borders, Remedies Without Reach: Rethinking Legal Protection in Authority Proceedings***Bak Márton Ferenc**

University of Debrecen

One Step Forward, Two Steps Back: Taking Stock of European Union Platform Regulation

14.00

16.00

MAIN CONFERENCE PANEL**PA Topics (4)****Room III/2**

Moderators: Prof. Ioan Hosu, Prof. Alina Profiroiu

FSPAC 1 - Traian Moşoiu 71

PAPERS (9)**Ovidiu Puiu**

Babeş-Bolyai University

*Women's Leadership and Community Dynamics in Rural Romania: An Exploratory Comparative Study***Viorel Mihaila**

University of Bucharest

*Rethinking Crisis Management in Public Administration: The Promise and Pitfalls of Scenario Planning***Bulău Olaru Ioana-Gabriela**

Babeş-Bolyai University

*The Impact of Strategic Perspective and Associativity on the Competitive Advantage of the Romanian Rural Area***János András Pribelszki**

Eötvös Loránd University

*Expected solidarity or an attack on local government autonomy? - Issues surrounding the solidarity contribution***Marian-Andrei Vintilă, Cristian Constantin Drăghici**

University of Bucharest

*Public Policies Supporting Film-Induced Tourism in Romania: From National Audiovisual Incentives to Destination Promotion through Netflix's Wednesday***István Hoffman, Bernadette Somody**

Eötvös Loránd University

*Child Participation in Local Governance in Central and Eastern Europe: Institutional Limits and Pathways to Integration***Andrei Rafael Gruia, Daniel Constantin Diaconu, Andreea Karina Gruia, Daniel Peptenatu**

University of Bucharest

*The Cost Of Growth: Quantifying the Pressure of Accelerated Urbanization on Agricultural Land***Bianca Andrianu**

Babeş-Bolyai University

*Analyzing the Sextuple Helix Model in Developing Communities: The Case of Cluj-Napoca***Pârvu Ioana-Alexandra, Bîgu Ana-Mădălina**

Bucharest University of Economic Studies

Stress as a Quality Issue: Building Safer Healthcare Organizations

15.30

17.00

MAIN CONFERENCE PANEL**PA Topics (5)****Room III/2**

Moderators: Prof. Nicolae Urs

FSPAC 1 - Traian Moşoiu 71

PAPERS (4)**Laura Irimies, Cosmin Irimies**

Babeş-Bolyai University

*Institutional credibility in university-public sector partnerships: Communicational congruence and academic diplomacy at Babes-Bolyai University***Magda Odobescu, Cosmin Irimies**

Babeş-Bolyai University

*New approaches to organizational communication***Sabie Oana Matilda**

Bucharest University of Economic Studies

Digital Transformation and Employee Performance in Public Administration

16.00
16.30

Cristiana Pintilei, Alina Profiroi
Bucharest University of Economic Studies
Public Administration Capacity for SDG Implementation Trends, Themes and Research Gaps in the Literature

Coffee break

In front of room 101, FSPAC 1
and FSPAC cafeteria, FSPAC 2

Rooms - III/2, III/4, IV/3 and IV/5 are in FSPAC 1, Traian Moşoiu 71. Coffee breaks are served in front of room 101 (FSPAC 1) and in the FSPAC 2 cafeteria, Minerilor 85; lunches in the garden behind FSPAC 3, Septimiu Albini 12.